



IoD NHS Governance Summit

Boards of NHS trusts: Getting the Balance Right

***Monday 29th June: 2pm – 5pm
At the Institute of Directors, 116 Pall Mall
London SW1Y 5ED***

Agenda

- 13.30 Registration.
- 14.00 **Welcome. Chair's opening remarks.**
Ian Dormer, Vice Chairman, IoD.
- 14.10 **Keynote 1: Building Effective Boards**
Dr. William Moyes, Executive Chairman, Monitor.
- 14.35 **Keynote 2: Getting the Balance Right on the Board – A Challenge of Leadership**
Professor Aidan Halligan, Director of Education at University College London Hospitals, and Chief of Safety at Brighton and Sussex University Hospitals.
- 15.00 **Keynote 3: The Effective Board – A Private Sector Perspective**
Miles Templeman, Director General, IoD
- 15.25 **Short break. Assembly of panel.**
- 15.30 **Panel and audience discussion.**
(Panel members: Dr. William Moyes, Professor Aidan Halligan, Miles Templeman, David Joel, and Dr. Roger Barker).
- 16.30 **Concluding remarks from Chair. End of formal proceedings.**
- 16.35 – 17.30 **Refreshments and informal networking.**

Biographies of speakers

Ian Dormer

IoD Vice Chairman Ian Dormer owns Rosh Engineering Ltd in Birtley, County Durham, a specialist contractor to the electrical supply industry which repairs and refurbishes high voltage electrical plant equipment throughout the UK, Ireland and the Benelux countries.

Since the early 1990s Ian has been active at national level with the Institute of Directors, joining the main board and being appointed Vice Chairman in 2004. He is an advocate of a positive health and safety culture, chairing an IoD-HSE oversight group on this issue.

In 2007 he joined the Board of Regional Development Agency ONE North East through which he currently chairs the North East Business Support Simplification Programme Transition Management Board. Ian also chairs Enterprise Development North East Ltd, the extended enterprise company for the Agency as well as sitting on the Board of 1NG Ltd, Newcastle & Gateshead's City Development Company.

He has also been a Director of the Northern Business Forum, and a Director & Chairman of Business Link Tyne & Wear. He is a keen supporter of several charities including Mencap, Liver North and ME North East.

Dr. William Moyes

William ("Bill") Moyes is currently the executive chairman of The Independent Regulator of NHS Foundation Trusts ("Monitor"). The Government's plan is that all hospital care should be delivered by foundation trusts within the next 2-3 years.

Previously Bill was Director-General of the British Retail Consortium, the representative body for the retail sector, which is one of the UK's largest industries. He was also a non-executive director of the BRC's European counterpart, Eurocommerce.

Earlier in his career Bill was Head of Infrastructure Finance in the Bank of Scotland, leading a highly-successful team which structured and raised finance for a range of healthcare projects.

Having completed a Ph.D. in theoretical chemistry at the University of Edinburgh, Bill began his career as a fast-stream entrant to the UK Civil Service in 1974. The first ten years of his career were spent in Whitehall, including three years in the economic secretariat of the Cabinet Office. He then spent ten years in the Scottish Office in Edinburgh, where he held a wide range of posts culminating in his appointment as Director of Strategy & Performance Management for the NHS in Scotland. In this post Bill led the development of commissioning and was responsible for a series of national collaborations between government and the clinical professions including needs assessment methodologies, resource utilisation models, care pathways and the first publication in the UK of data on the clinical performance of hospitals and the performance of commissioners.

Bill has held a range of non-executive directorships, including membership of the council of the University of Surrey, where he chaired the audit committee. Recently he was appointed by the Lord Chancellor and Justice Secretary as a lay member of the newly-created Legal Services Board, the overall regulator of the English legal profession. Bill is also a trustee of the Nuffield Trust.

Bill is married with one grown-up son.

Professor Aidan Halligan MA, MD, FRCOG, FFPHM, MRCPI

A graduate of Trinity College Dublin, Aidan Halligan was appointed Professor of Fetal-Maternal Medicine at the University of Leicester and Head of Obstetric Services at Leicester Royal Infirmary in 1997.

In 1999, he was invited to become the first Director of Clinical Governance for the UK National Health Service and formed the Leicester-based NHS Clinical Governance Support Team to translate the vision of clinical governance into a nationwide reality.

From January 2003 until October 2005, he served in the UK Department of Health as Deputy Chief Medical Officer for England, with responsibility for issues of clinical governance, patient safety and quality of care across the NHS in England. In that role, he was joint Senior Responsible Officer for the National Programme for IT, and the senior director sponsor of the Healthcare Commission, National Patient Safety Agency and National Institute for Clinical Excellence.

In March 2007, Professor Halligan was appointed as Director of Education at University College London Hospitals, and in May 2008, as Chief of Safety at Brighton and Sussex University Hospitals.

Miles Templeman

IoD Director General, Miles Templeman began his career as a marketing specialist and gained his pedigree leading such major consumer brands as Daz, Ribena, Lucozade and then Levis jeans. He then moved to general management and became Managing Director of Threshers and then the Whitbread Beer Company. He had great success in building those companies, especially with the growth of such brands as Boddingtons and Stella Artois.

He then had a series of non-executive directorships and consultancy roles including Royal Mail, Ben Sherman and Accenture before becoming Chief Executive of Bulmers, which was eventually successfully sold to Scottish & Newcastle. Miles was also non-executive Chairman of restaurant chain YO! Sushi between 2003 and 2008.

A firm believer in the power of the brand and the importance of valuing your team, Miles is a passionate believer in the values of enterprise and assumed the role of Director General of the IoD at a time when its influence and relevance was at an all time peak, particularly with the growing importance of corporate governance, director standards and the importance of entrepreneurship and innovation in business. One of the key objectives is to make the IoD more international and build its directors' reputation around the world.

Alongside his IoD role, Miles is non-executive Chairman of Shepherd Neame, the Kentish family brewer; a board member of Young Enterprise; Enterprise Insight; and The European Confederation of Directors' Associations (ecoDa); and a non-executive director of Melrose plc, the buy-out specialist.

David Joel CDir

David is a Chartered Director and the non-executive director of an NHS foundation trust. He is also a qualified physicist with 22 years in the Aerospace and Defence sector and 10 years in the services and facilities management sector.

Earlier in his career, David was seconded to the US, leading a multi-disciplinary team to penetrate the US defence marketplace. Upon return from the US, David took a post as the Managing Director of a newly acquired SME, dealing with the change and culture issues that characterise a new business acquisition. Whilst in the facilities management sector, David successfully led a bid team for the privatisation of the Atomic Weapons Establishment – Aldermaston. This activity presented many political, cultural and people challenges, culminating in a successful bid.

In 2001 David qualified with a diploma in Company Direction from The Institute of Directors. In 2002, David, founded Lanson Consultants Ltd. He became a Chartered Director (CDir) in 2003.

In addition to activities with Lanson Consultants, David is the chairman of the Portsmouth and East Hampshire Chamber Of Commerce and a member of the Executive Committee and Remuneration Committee for the Portsmouth NHS Trust.

David works with the IoD delivering The Finance for non Financial Directors programme as part of the Certificate in Company Direction with particular emphasis upon public sector organisations. David has specialised in delivering this programme for NHS organisations. David also interviews prospective candidates for the IoD Chartered Director Programme

Dr. Roger Barker

Dr. Roger Barker is Head of Corporate Governance at the Institute of Directors. Following initial training as an economist, Roger spent around 13 years in various roles in investment banking in the UK, Germany, and Switzerland. He was an equity strategist and research coordinator at UBS, head of European equity strategy at WestLB Panmure, and vice president of investment banking marketing at Bank Vontobel. In 2004, Roger moved to Oxford University, where he wrote a doctoral thesis on corporate governance and taught at Merton College. He was also an advisor on corporate governance to the EU Economic and Social Committee in Brussels.

Roger joined the IoD in July 2008, and is currently a member of the policy committee of the European Confederation of Directors' Associations (ecoDa). His forthcoming book - *Corporate Governance, Competition, and Political Parties: Explaining Corporate Governance Change in Europe* – will be published by Oxford University Press at the end of 2009. He is the author of the recent IoD publication on NHS governance: *The Governance of NHS Trusts: Making it Work*.